

# FOURTH QUARTER 2015 RESULTS Cirsa Gaming Corporation S.A. April 11, 2016

- For the 4Q-2015, we report Ebitda of €99.5 million; increased 14.1% from 4Q-2014
- For the FY 2015, we report Ebitda of €380.0 million; increased 15.8% from 2014

Ebitda Mix	FY	FY
by Country	2014	2015
Spain	28.6%	29.4%
Italy	7.5%	5.7%
Argentina	22.9%	24.8%
Panama	18.0%	17.0%
Colombia	15.5%	13.6%
Mexico	5.1%	5.8%
Other	2.4%	3.7%

- As of December 31, 2015 our financial position is:
  - o Total net debt of €987.6 million; decreased €5.9 million from September 30, 2015
  - Cash of €114.9 million; decreased €11.4 million from September 30, 2015
  - Net debt to Ebitda ratio stands at 2.6x; improved from 2.7x at September 30, 2015
  - Available revolving credit facilities of €75.0 million

**CIRSA Gaming Corporation S.A.** 

CIRSA Gaming Corporation S.A.							
P&L Consolidated	Fo	urth Quarte	er	YTD December 31			
Thousands of Euros	2014	2015	Dif.	2014	2015	Dif.	
Operating Revenues	426,251	481,323	55,072	1,591,526	1,853,252	261,726	
Variable rent	-65,170	-67,980	-2,810	-238,088	-253,903	-15,815	
Net Operating Revenues	361,081	413,343	52,262	1,353,438	1,599,349	245,911	
Consumptions	-13,785	-20,662	-6,877	-55,926	-72,990	-17,064	
Personnel	-65,221	-76,136	-10,915	-246,043	-295,914	-49,871	
Gaming taxes	-126,929	-141,438	-14,509	-470,349	-561,202	-90,853	
External supplies & services	-68,003	-75,646	-7,643	-253,019	-289,234	-36,215	
Depreciation, amort. & impairment	-44,669	-55,971	-11,302	-199,721	-203,987	-4,266	
EBIT	42,474	43,490	1,016	128,380	176,023	47,643	
Financial results	-21,719	-24,791	-3,072	-88,846	-106,268	-17,422	
Foreign exchange results	-4,053	-2,005	2,048	-12,827	-3,765	9,062	
Results on sale of non-current assets	22,293	-2,658	-24,951	81,801	-9,612	-91,413	
Profit before Income Tax	38,995	14,036	-24,959	108,508	56,378	-52,130	
Income Tax	1,759	-17,684	-19,443	-32,035	-44,659	-12,624	
Minority interest	-6,648	-4,990	1,658	-20,546	-27,441	-6,895	
Net Profit	34,106	-8,638	-42,744	55,927	-15,722	-71,649	
EBITDA	87,143	99,461	12,318	328,101	380,009	51,908	

### Fourth quarter of 2015 compared to fourth quarter 2014

Net operating revenues increased by 14.5% and Ebitda grew by 14.1% from 4Q-2014 due to the strong performance of our Casino division and the good performance of all our business segments in Spain. The improvement of our Casino division results was driven by a steady organic growth in all markets and the impact of our recent acquisitions in Costa Rica and Morocco. In 4Q-2015 we recorded €8.7 million of impairment losses. The write-off, which was charged against Depreciation, amortization & impairment, was in respect of acquisitions prior to 2005.

Average Exchange Rates	YTD	YTD	Variation
One Euro equals:	Dec. 31, 2014	Dec. 31, 2015	
Argentina Peso	10.8554	10.4262	-4.0%
Colombia Peso	2,660.4491	3,058.5028	15.0%
Costa Rica Colon	-	597.2401	-
Dominican Republic Peso	57.6007	49.8003	-13.5%
Mexico Peso	17.6286	17.6782	0.3%
Morocco Dirham	-	10.8120	-
Panama US Dollar	1.3211	1.1046	-16.4%
Peru Nuevo Sol	3.7547	3.5377	-5.8%

### **Slots Division**

Siots Division	
P&L Consolidated	Four
Thousands of Euros	2014
Operating Revenues	207,708
Variable rent	-62,107
Net Operating Revenues	145,601
Consumptions	-9,255
Personnel	-14,157
Gaming taxes	-76,865
External supplies & services	-19,490
Depreciation, amort. & impairment	-17,251
EBIT	8,583
EBITDA	25,834

For	urth Quarte	r	YT
2014	2015	Dif.	2014
207,708	223,762	16,054	772,462
-62,107	-65,165	-3,058	-227,667
145,601	158,597	12,996	544,795
-9,255	-10,806	-1,551	-32,029
-14,157	-14,261	-104	-52,835
-76,865	-83,657	-6,792	-289,258
-19,490	-19,674	-184	-72,257
-17,251	-32,697	-15,446	-75,791
8,583	-2,498	-11,081	22,625
25,834	30,199	4,365	98,416

YTD	December	31
2014	2015	Dif.
772,462	837,828	65,366
-227,667	-241,458	-13,791
544,795	596,370	51,575
-32,029	-34,942	-2,913
-52,835	-57,217	-4,382
-289,258	-328,966	-39,708
-72,257	-73,537	-1,280
-75,791	-99,913	-24,122
22,625	1,795	-20,830
98,416	101,708	3,292

# Fourth quarter of 2015 compared to fourth quarter 2014

Net operating revenues increased by 8.9% and Ebitda grew by 16.9% from 4Q-2014. The Ebitda contribution by country was as follows:

- In Spain net operating revenues increased by 10.1% driven by an improvement in the revenue per machine with the same number of machines, and the implementation of efficiency programs. Ebitda increased by 13.8% to €21.4 million from €18.8 million in 4Q-2014.
- In Italy net operating revenues increased by 8.0% and Ebitda grew by 25.7% to €8.8 million from €7.0 million in 4Q-2014 due to the combined impact of higher revenues per machine and the implementation of cost reduction initiatives.

Slot Machines As of December 31
Slot machines, Spain
Slot machines, Italy
VLTs, Italy
Total

		Var.
2014	2015	units
26,678	26,682	4
10,862	10,691	-171
2,546	2,558	12
40,086	39,931	-155

Var. %
0.0
-1.6
0.5
-0.4

### Projects & main operational issues

In Spain and Italy, together with the ongoing implementation of efficiency programs, we plan to continue with our strategy of highly selective acquisitions and the discontinuation of underperforming machines to improve the quality of our slot operations portfolio.

### Casinos Division

P&L Consolidated	Fo	Fourth Quarter			YTD December 31			
Thousands of Euros	2014	2015	Dif.	2014	2015	Dif.		
Operating Revenues	170,954	196,179	25,225	628,160	774,808	146,648		
Variable rent	-1,277	-815	462	-3,603	-3,431	172		
Net Operating Revenues	169,677	195,364	25,687	624,557	771,377	146,820		
Consumptions	-3,693	-4,160	-467	-12,097	-15,951	-3,854		
Personnel	-36,223	-43,283	-7,060	-131,572	-167,242	-35,670		
Gaming taxes	-36,300	-41,829	-5,529	-130,559	-172,908	-42,349		
External supplies & services	-37,485	-41,666	-4,181	-133,936	-162,432	-28,496		
Depreciation, amort. & impairment	-24,805	-21,229	3,576	-98,776	-85,897	12,879		
EBIT	31,171	43,197	12,026	117,617	166,947	49,330		
EBITDA	55,976	64,426	8,450	216,393	252,844	36,451		

# Fourth quarter of 2015 compared to fourth quarter 2014

Net operating revenues increased by 15.1% and Ebitda grew by 15.1% from 4Q-2014 due to the steady organic growth in all our markets and the contribution from the newly acquired casinos in Costa Rica and Morocco.

As of December 31	Casinos	2014 Slots	Tables	Casinos	2015 Slots	Tables	Casinos	Variation Slots	Tables
AS Of December 31	Casillos	31015	Tables	Casillos	31015	Tables	Casillos	31015	Tables
Panama	28	7,541	28	29	7,757	28	1	216	0
Argentina	9	7,366	210	9	7,446	201	0	80	-9
Colombia	65	6,025	207	65	6,049	213	0	24	6
Peru	13	1,929	47	13	1,991	47	0	62	0
Costa Rica	0	0	0	7	1,072	26	7	1,072	26
Dominican Republic	3	420	57	5	580	74	2	160	17
Spain	4	261	43	4	275	40	0	14	-3
Morocco	0	0	0	1	191	21	1	191	21
Total	122	23,542	592	133	25,361	650	11	1,819	58

# Projects & main operational issues

In December 9, 2015 Cirsa acquired an 82% stake in one casino in Agadir, Morocco, a resort town on Morocco's South Atlantic coast. The casino operates 191 slot machines and 21 tables. The total cash consideration for the casino, which was funded with available cash, was €22 million, which represents an Ebitda multiple of 5x before synergies.

Our investment plan, which is primarily focused on Latam, will continue to upgrade our existing casino slot machines product mix, to expand the entertainment and gaming offer in our best performing halls and to make highly selective acquisitions of gaming halls in our target and related markets.

**Bingo Division** 

Billigo Division
P&L Consolidated
Thousands of Euros
Operating Revenues
Variable rent
Net Operating Revenues
Consumptions
Personnel
Gaming taxes
External supplies & services
Depreciation, amort. & impairment
EBIT
EBITDA

For	urth Quarter	•
2014	2015	Dif.
46,508	51,926	5,418
-1,846	-2,013	-167
44,662	49,913	5,251
-2,268	-2,443	-175
-9,217	-10,659	-1,442
-13,159	-15,510	-2,351
-14,371	-15,581	-1,210
-1,389	-3,119	-1,730
4,258	2,602	-1,656
5,647	5,721	74

YTD	Decembe	r 31
2014	2015	Dif.
170,621	203,093	32,472
-7,002	-9,084	-2,082
163,619	194,009	30,390
-7,841	-9,443	-1,602
-34,764	-39,419	-4,655
-49,045	-57,802	-8,757
-53,726	-58,670	-4,944
-28,746	-20,869	7,877
-10,503	7,806	18,309
18,243	28,675	10,432

### Fourth quarter of 2015 compared to fourth quarter 2014

Net operating revenues increased by 11.8% and Ebitda grew by 1.3% from 4Q-2014. The Ebitda contribution by country was as follows:

- Ebitda of Spanish operations increased to €1.3 million from €0.3 million in 4Q-2014 following the positive path started in early 2015 in increased visits, increased expenditures per visit and operating efficiencies.
- Ebitda of Mexican operations decreased to €4.4 million from €5.3 million in 4Q-2014 mainly due to the one off costs related to a base cost optimization and one hall closure in 2015. Despite of this one time impact, our Mexican halls continue to show strong performance: FY 2015 Ebitda increased by 30.6% to €22.2 million from 17.0 million in 2014.

Bingo Halls As of December 31
Spain
Mexico
Italy
Total

2014	2015	Var.
39	39	0
20	19	-1
12	12	0
71	70	-1

### Projects & main operational issues

In Spain, our strategic focus is in halls consolidation (9 halls closed since 1Q-2014) to reduce base cost, and in the implementation of proactive marketing and sales actions to increase the customer base and daily visits. These campaigns have been supported with the launching of new bingo products and the improvement of our slot machines portfolio. In Mexico, we also launched in 2015 a set of new proactive marketing and sales initiatives to grow our customer base.

### **B2B** Division

P&L Consolidated	For	urth Quarte	r	YTD	December	31
Thousands of Euros	2014	2015	Dif.	2014	2014 2015	
Operating Revenues	20,284	27,317	7,033	84,078	98,953	14,875
Variable rent	0	0	0	0	0	0
Net Operating Revenues	20,284	27,317	7,033	84,078	98,953	14,875
Consumptions	-6,597	-11,716	-5,119	-30,191	-39,983	-9,792
Personnel	-4,865	-5,099	-234	-18,289	-19,162	-873
Gaming taxes	-540	-344	196	-1,350	-1,373	-23
External supplies & services	-4,364	-5,230	-866	-18,276	-19,547	-1,271
Depreciation, amort. & impairment	-1,075	-820	255	-3,350	-4,236	-886
EBIT	2,843	4,107	1,264	12,622	14,653	2,031
EBITDA	3,918	4,927	1,009	15,972	18,889	2,917

# Fourth quarter of 2015 compared to Fourth quarter 2014

Net operating revenues increased by 34.7% and Ebitda grew by 25.8%. We have maintained our leadership position in the Spanish AWP slot machines market (55% market share) in a highly competitive and price sensitive market, with a net shift in sales mix to gaming kits vs. new slot machines. The increase in sales of our gaming systems (TiTo, Wap's, lotteries, etc.) increased its contribution to the overall Ebitda improvement.

### Projects & main operational issues

We will continue with our cost reduction initiatives and leverage our market leadership to support our sales of gaming kits: Cirsa's high market share facilitates sales in the kits & refurbishment market segment. R&D activities will continue to focus on profitable segments: all current programs being developed are intended to positively impact P&L.

Structure & Adjustments

Structure & Adjustments			
P&L Consolidated	For	ırth Q	
Thousands of Euros	2014	2	
Operating Revenues	-19,203	-17,	
Variable rent	60		
Net Operating Revenues	-19,143	-17,	
Consumptions	8,028	8,	
Personnel	-759	-2,	
Gaming taxes	-65		
External supplies & services	7,707	6,	
Depreciation, amort. & impairment	-149	1,	
EBIT	-4,381	-3,	
EBITDA	-4,232	-5,	

For	urth Quarte	r	YTD	YTD December 31			
2014	2015	Dif.	2014	2015	Dif.		
-19,203	-17,861	1,342	-63,795	-61,430	2,365		
60	13	-47	184	70	-114		
-19,143	-17,848	1,295	-63,611	-61,360	2,251		
8,028	8,464	436	26,232	27,329	1,097		
-759	-2,834	-2,075	-8,583	-12,874	-4,291		
-65	-98	-33	-137	-153	-16		
7,707	6,505	-1,202	25,176	24,952	-224		
-149	1,894	2,043	6,942	6,929	-13		
-4,381	-3,919	462	-13,981	-15,178	-1,197		
-4,232	-5,812	-1,580	-20,923	-22,107	-1,184		

### Millions of Euros

CAPEX					
YTD September 30					
Slots					
Casinos					
Bingo					
B2B					
Structure					
Total					

2014	2015	Var.
37.0	45.1	8.1
63.9	63.9	0.0
14.3	8.3	-6.0
7.3	4.6	-2.7
1.1	1.3	0.2
123.6	123.2	-0.4

Of the  $\in$ 123.2 million of capital expenditures for FY 2015, we estimate that 73% corresponded to maintenance expenditures and 27% to the expansion of our business.

#### Millions of Euros

Leverage	2014	2015				
12 Trailing Months	Dec-31	Mar-31	Jun-30	Sep-30	Dec-31	
Ebitda	328.1	343.1	356.7	367.7	380.0	
Net Interest Expense*	88.8	87.3	93.9	91.9	95.0	
Cash & Cash Equivalents	78.4	90.5	101.7	126.3	114.9	
Total Debt	1,084.9	1,112.4	1,122.5	1,119.8	1,102.6	
Total Net Debt	1,006.5	1,021.9	1,020.8	993.5	987.6	
Total Net Debt to Ebitda	3.1x	3.0x	2.9x	2.7x	2.6x	
Ebitda to Net Interest Expense	3.7x	3.9x	3.8x	4.0x	4.0x	

<sup>(\*)</sup> Net interest expense does not include €11.3 million of premium paid in 2Q-2015 for the redemption of €450 million of Senior Notes due 2018

#### Millions of Euros

Financial Debt	2014	2015				
As of	Dec-31	Mar-31	Jun-30	Sep-30	Dec-31	
Bank Loans	142.8	147.5	139.7	131.9	130.3	
Capital Lease Agreements	15.9	13.4	11.6	10.0	11.1	
Senior Notes	897.2	917.9	944.5	952.7	935.5	
Gaming Tax Deferrals	1.5	6.6	2.4	2.4	2.7	
Other Loans	27.5	26.9	24.3	22.8	23.0	
Total Financial Debt	1,084.9	1,112.4	1,122.5	1,119.8	1,102.6	
Cash & Cash Equivalents	78.4	90.5	101.7	126.3	114.9	
Total Net Financial Debt	1,006.5	1,021.9	1,020.8	993.5	987.6	

### As previously announced:

- On April 28, 2015, our subsidiary Cirsa Funding Luxembourg S.A. completed the issuance of €500 million of 5.875% Senior Notes due 2023. The proceeds from the issuance were used to redeem (and repurchase in a tender offer) €450 million of existing Senior Notes due 2018, to pay commissions, fees and other expenses associated with the issuance, and for general corporate purposes.
- On April 29, 2015, we amended our Revolving Credit Facility (RCF) increasing the committed amount from Deutsche Bank to €75 million and extending the maturity to March 30, 2020. As of today, the RCF remains fully available at €75 million.

We have in the past engaged in repurchases of our debt and may do so again in the future subject to market conditions. In particular, we are currently reviewing alternatives to refinance some or all of our 2018 notes as part of our continuous strategy to maintain a strong financial profile and to extend the maturity of our indebtedness. There can be no assurance that any such refinancing may occur in the near future.

Profit before tax, as per the consolidated P&L accounts	Cash-flow Statement	YTD	December	31
Profit before tax, as per the consolidated P&L accounts   Adjustments for non-cash revenues and expenses:	Millions of Euros	2014	2015	Dif.
Adjustments for non-cash revenues and expenses:   Depreciation, amortization and impairment   193.5   201.2   7.6     Allowances for doubtful accounts & inventories   6.2   2.8   3.4     Other   3.4   21.3   17.9     Financial items included in profit before tax:   Financial results   88.8   106.3   17.4     Foreign exchange results   12.8   3.8   -9.0     Results on sale of non-current assets   4.8   9.6   91.4     Adjusted profit from operations before tax and changes in net operating assets   231.5   401.3   69.8     Variations in: Receivables   -6.9   -10.5   -3.6     Inventories   -6.9   -10.5   -3.6     Inventories   -6.9   -10.5   -3.6     Inventories   -6.9   -11.0   -0.5     Payables   -6.1   7.0   0.9     Gaming taxes, payables   -11.0   1.2   12.2     Accruals, net   -17.1   7.8   24.9     Cash generated from operations   302.0   405.6   103.6     Income taxes paid   -48.5   -52.3   -3.8     Net cash-flows from operating activities   253.5   353.2   99.8      Cash-flows used in / from investing activities   -99.3   -95.7   3.6     Purchase and development of property, plant and equipment   -99.3   -95.7   3.6     Purchase of participating companies, net of cash acquired   -96.0   -62.4   6.4     Net inflow / outflow current account with Nortia Business Corporation   -2.1   2.1   4.2     Proceeds from the sale of assets   -6.6   -7.5   8.9     Interest received on loans granted & cash revenues from other financial assets   -16.4   7.3   0.9     Net cash-flows used in investing activities   -191.1   -177.6   13.5      Cash-flows from / used in financing activities   -191.1   -177.6   13.5      Cash-flows from / used in financing activities   -191.1   -177.6   13.5      Cash-flows from / used in financing activities   -191.1   -177.6   13.5      Cash-flows from / used in financing activities   -191.1   -177.6   13.5      Cash-flows from / used in financing activities   -191.1   -177.6   13.5      Cash-flows from / used in financing activities   -191.1   -177.6   13.5      Cash-flows from / used in fin	Cash-flows from operation activities			
Depreciation, amortization and impairment Allowances for doubtful accounts & inventories	Profit before tax, as per the consolidated P&L accounts	108.5	56.4	-52.1
Allowances for doubtful accounts & inventories	Adjustments for non-cash revenues and expenses:			
Other   3.4   21.3   17.9   Financial Items included in profit before tax:   Financial results   88.8   106.3   17.4   17.9	Depreciation, amortization and impairment	193.5	201.2	7.6
Financial items included in profit before tax:   Financial results   88.8   106.3   17.4     Foreign exchange results   12.8   3.8   9.0     Results on sale of non-current assets   48.8   9.6   91.4     Adjusted profit from operations before tax and changes in net operating assets   331.5   401.3   69.8     Variations in:   Receivables   -6.9   -10.5   -3.6     Inventories   -0.6   -1.1   -0.5     Payables   -6.1   7.0   0.9     Gaming taxes, payables   -11.0   1.2   12.2     Accruals, net   -17.1   7.8   24.9     Cash generated from operations   302.0   405.6   103.6     Income taxes paid   -48.5   -52.3   -3.8     Net cash-flows from operating activities   253.5   353.2   99.8     Cash-flows used in / from investing activities   -99.3   -95.7   3.6     Purchase and development of property, plant and equipment   -99.3   -95.7   3.6     Purchase and development of intangibles   -24.3   -27.5   -3.2     Acquisition of participating companies, net of cash acquired   -56.0   -62.4   -6.4     Proceeds from the sale of assets   -16.4   -7.5   8.9     Ruter cash-flows used in investing activities   -191.1   -177.6   13.5     Proceeds from bank borrowings   1,357.9   1,397.5   39.6     Repayment of bank borrowings   1,357.9   1,397.5   39.6     Repayment of bank borrowings   1,357.9   1,397.5   39.6     Repayment of bank borrowings   1,367.9   1,397.5   39.6     Repayment of bank borrowings   1,367.9   1,397.5   39.6     Repayment of bank borrowings   -1,386.2   -1,415.2   -22.0     Interest paid on financial debt   -92.6   -114.3   -21.7     Dividends and other   -92.6   -114.3   -21.7     Dividends and other   -92.6   -114.3   -21.7     Dividends and other   -26.5   -23.4   3.1	Allowances for doubtful accounts & inventories	6.2	2.8	-3.4
Financial results	Other	3.4	21.3	17.9
Results on sale of non-current assets	Financial items included in profit before tax:			
Results on sale of non-current assets	Financial results	88.8	106.3	17.4
Adjusted profit from operations before tax and changes in net operating assets   Variations in:   Receivables   -6.9   -10.5   -3.6     -0.6   -1.1   -0.5   -0.5     -0.6   -1.1   -0.5   -0.6     -1.1   -0.5     -0.6     -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -1.0   -1.2   -1	Foreign exchange results	12.8	3.8	-9.0
Variations in:         Receivables         -6.9         -10.5         -3.6           Inventories         -0.6         -1.1         -0.5           Payables         6.1         7.0         0.9           Gaming taxes, payables         -11.0         1.2         12.2           Accruals, net         -17.1         7.8         24.9           Cash generated from operations         302.0         405.6         103.6           Income taxes paid         -48.5         -52.3         -3.8           Net cash-flows from operating activities         253.5         353.2         99.8           Cash-flows used in / from investing activities           Purchase and development of property, plant and equipment         -99.3         -95.7         3.6           Purchase and development of intangibles         -24.3         -27.5         -3.2           Acquisition of participating companies, net of cash acquired         -56.0         -62.4         -6.4           Net inflow / outflow current account with Nortia Business Corporation         -2.1         2.1         4.2           Proceeds from the sale of assets         0.6         6.2         5.6           Purchase of other financial assets         1.1         -1.7.5         8.9           Intere	Results on sale of non-current assets	-81.8	9.6	91.4
Receivables   -6.9   -10.5   -3.6     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -0.5     -0.6   -1.1   -1.7   -1.2   -1.2   -1.7   -1.8   -1.1   -1.7   -1.8   -1.2   -1.7   -1.8   -1.2   -1.7   -1.8   -1.2   -1.7   -1.8   -1.2   -1.7   -1.8   -1.2   -1.7   -1.8   -1.2   -1.7   -1.8   -1.2   -1.7   -1.8   -1.2   -1.7   -1.2		331.5	401.3	69.8
Inventories		0.0	40.5	0.0
Payables   Gaming taxes, payables   Accruals, net   -11.0   1.2   12.2   -17.1   7.8   24.9   -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9     -17.1   7.8   24.9       -17.1   7.8   24.9     -17.2				
Cash generated from operations   302.0   405.6   103				
Cash generated from operations   302.0		_		
Cash generated from operations Income taxes paid         302.0         405.6         103.6           Net cash-flows from operating activities         253.5         353.2         99.8           Cash-flows used in / from investing activities           Purchase and development of property, plant and equipment         -99.3         -95.7         3.6           Purchase and development of intangibles         -24.3         -27.5         -3.2           Acquisition of participating companies, net of cash acquired         -56.0         -62.4         -6.4           Net inflow / outflow current account with Nortia Business Corporation         -2.1         2.1         4.2           Proceeds from the sale of assets         0.6         6.2         5.6           Purchase of other financial assets         -16.4         -7.5         8.9           Interest received on loans granted & cash revenues from other financial assets         6.4         7.3         0.9           Net cash-flows used in investing activities         -191.1         -177.6         13.5           Cash-flows from / used in financing activities         1,357.9         1,397.5         39.6           Proceeds from bank borrowings         1,357.9         1,397.5         39.6           Repayment of bands         1,357.9         1,397.5         -9.5				
As.5   -52.3   -3.8   -3.5	Accruals, net	-17.1	7.8	24.9
Cash-flows used in / from investing activities   253.5   353.2   99.8	Cash generated from operations	302.0	405.6	103.6
Cash-flows used in / from investing activities           Purchase and development of property, plant and equipment         -99.3         -95.7         3.6           Purchase and development of intangibles         -24.3         -27.5         -3.2           Acquisition of participating companies, net of cash acquired         -56.0         -62.4         -6.4           Net inflow / outflow current account with Nortia Business Corporation         -2.1         2.1         4.2           Proceeds from the sale of assets         0.6         6.2         5.6           Purchase of other financial assets         -16.4         -7.5         8.9           Interest received on loans granted & cash revenues from other financial assets         6.4         7.3         0.9           Net cash-flows used in investing activities         -191.1         -177.6         13.5           Cash-flows from / used in financing activities         1,357.9         1,397.5         39.6           Repayment of bank borrowings         1,357.9         1,397.5         39.6           Repayment of bonds         127.7         496.1         368.4           Repayment of bonds         0.0         -461.3         -461.3           Purchase/Sale of bonds         0.0         -9.5         -9.5           Capital lease payments	Income taxes paid	-48.5	-52.3	-3.8
Purchase and development of property, plant and equipment Purchase and development of intangibles Acquisition of participating companies, net of cash acquired Net inflow / outflow current account with Nortia Business Corporation Purchase of other financial assets Purchase of other financial assets Interest received on loans granted & cash revenues from other financial assets Proceeds from bank borrowings Proceeds from bank borrowings Repayment of bank borrowings Repayment of bonds Repayment of bonds Purchase/Sale of bonds Capital lease payments Dividends and other  -99.3 -95.7 -3.2 -92.5 -3.2 -56.0 -62.4 -6.4 -6.4 -6.5 -6.0 -62.4 -6.4 -6.4 -7.5 8.9 -16.4 -7.5 8.9 -16.4 -7.5 8.9 -17.5 13.5 -191.1 -177.6 13.5  -191.1 -177.6 13.5	Net cash-flows from operating activities	253.5	353.2	99.8
Purchase and development of property, plant and equipment Purchase and development of intangibles Acquisition of participating companies, net of cash acquired Net inflow / outflow current account with Nortia Business Corporation Purchase of other financial assets Purchase of other financial assets Interest received on loans granted & cash revenues from other financial assets Proceeds from bank borrowings Proceeds from bank borrowings Repayment of bank borrowings Repayment of bonds Repayment of bonds Purchase/Sale of bonds Capital lease payments Dividends and other  -99.3 -95.7 -3.2 -92.5 -3.2 -56.0 -62.4 -6.4 -6.4 -6.5 -6.0 -62.4 -6.4 -6.4 -7.5 8.9 -16.4 -7.5 8.9 -16.4 -7.5 8.9 -17.5 13.5 -191.1 -177.6 13.5  -191.1 -177.6 13.5				1
Purchase and development of intangibles	Cash-flows used in / from investing activities			
Acquisition of participating companies, net of cash acquired   -56.0   -62.4   -6.4	Purchase and development of property, plant and equipment	-99.3	-95.7	3.6
Net inflow / outflow current account with Nortia Business Corporation	Purchase and development of intangibles	-24.3	-27.5	-3.2
Proceeds from the sale of assets       0.6       6.2       5.6         Purchase of other financial assets       -16.4       -7.5       8.9         Interest received on loans granted & cash revenues from other financial assets       6.4       7.3       0.9         Net cash-flows used in investing activities       -191.1       -177.6       13.5         Cash-flows from / used in financing activities         Proceeds from bank borrowings       1,357.9       1,397.5       39.6         Repayment of bank borrowings       -1,386.2       -1,415.2       -29.0         Issuance of bonds       127.7       496.1       368.4         Repayment of bonds       0.0       -461.3       -461.3         Purchase/Sale of bonds       0.0       -9.5       -9.5         Capital lease payments       -19.2       -8.1       11.1         Interest paid on financial debt       -92.6       -114.3       -21.7         Dividends and other       -26.5       -23.4       3.1	Acquisition of participating companies, net of cash acquired	-56.0	-62.4	-6.4
Purchase of other financial assets Interest received on loans granted & cash revenues from other financial assets  Net cash-flows used in investing activities  Proceeds from bank borrowings Repayment of bank borrowings Issuance of bonds Repayment of bonds Purchase/Sale of bonds Capital lease payments Capital lease payments Capital lease payments Cash-flows from / used in financing activities  1,357.9 1,397.5 39.6 -1,386.2 -1,415.2 -29.0 -29	Net inflow / outflow current account with Nortia Business Corporation	-2.1	2.1	4.2
Net cash-flows used in investing activities   1,357.9   1,397.5   39.6     Repayment of bank borrowings   127.7   496.1   368.4     Repayment of bonds   0.0   -461.3   -461.3     Purchase/Sale of bonds   0.0   -9.5   -9.5     Capital lease payments   -19.2   -8.1   11.1     Interest paid on financial debt   -26.5   -23.4   3.1	Proceeds from the sale of assets	0.6	6.2	5.6
Cash-flows used in investing activities   -191.1	Purchase of other financial assets	-16.4	-7.5	8.9
Cash-flows from / used in financing activities           Proceeds from bank borrowings         1,357.9         1,397.5         39.6           Repayment of bank borrowings         -1,386.2         -1,415.2         -29.0           Issuance of bonds         127.7         496.1         368.4           Repayment of bonds         0.0         -461.3         -461.3           Purchase/Sale of bonds         0.0         -9.5         -9.5           Capital lease payments         -19.2         -8.1         11.1           Interest paid on financial debt         -92.6         -114.3         -21.7           Dividends and other         -26.5         -23.4         3.1	Interest received on loans granted & cash revenues from other financial assets	6.4	7.3	0.9
Proceeds from bank borrowings       1,357.9       1,397.5       39.6         Repayment of bank borrowings       -1,386.2       -1,415.2       -29.0         Issuance of bonds       127.7       496.1       368.4         Repayment of bonds       0.0       -461.3       -461.3         Purchase/Sale of bonds       0.0       -9.5       -9.5         Capital lease payments       -19.2       -8.1       11.1         Interest paid on financial debt       -92.6       -114.3       -21.7         Dividends and other       -26.5       -23.4       3.1	Net cash-flows used in investing activities	-191.1	-177.6	13.5
Repayment of bank borrowings       -1,386.2       -1,415.2       -29.0         Issuance of bonds       127.7       496.1       368.4         Repayment of bonds       0.0       -461.3       -461.3         Purchase/Sale of bonds       0.0       -9.5       -9.5         Capital lease payments       -19.2       -8.1       11.1         Interest paid on financial debt       -92.6       -114.3       -21.7         Dividends and other       -26.5       -23.4       3.1	Cash-flows from / used in financing activities			
Repayment of bank borrowings       -1,386.2       -1,415.2       -29.0         Issuance of bonds       127.7       496.1       368.4         Repayment of bonds       0.0       -461.3       -461.3         Purchase/Sale of bonds       0.0       -9.5       -9.5         Capital lease payments       -19.2       -8.1       11.1         Interest paid on financial debt       -92.6       -114.3       -21.7         Dividends and other       -26.5       -23.4       3.1	Proceeds from bank borrowings	1,357.9	1,397.5	39.6
Repayment of bonds       0.0       -461.3       -461.3         Purchase/Sale of bonds       0.0       -9.5       -9.5         Capital lease payments       -19.2       -8.1       11.1         Interest paid on financial debt       -92.6       -114.3       -21.7         Dividends and other       -26.5       -23.4       3.1	Repayment of bank borrowings	-1,386.2	-1,415.2	-29.0
Purchase/Sale of bonds       0.0       -9.5       -9.5         Capital lease payments       -19.2       -8.1       11.1         Interest paid on financial debt       -92.6       -114.3       -21.7         Dividends and other       -26.5       -23.4       3.1	Issuance of bonds	127.7	496.1	
Capital lease payments       -19.2       -8.1       11.1         Interest paid on financial debt       -92.6       -114.3       -21.7         Dividends and other       -26.5       -23.4       3.1	Repayment of bonds	0.0	-461.3	-461.3
Interest paid on financial debt  Dividends and other  -92.6 -114.3 -21.7  -26.5 -23.4 3.1	Purchase/Sale of bonds	0.0	-9.5	-9.5
Dividends and other -26.5 -23.4 3.1	Capital lease payments	-19.2	-8.1	11.1
	Interest paid on financial debt	-92.6	-114.3	-21.7
Net cash-flows from / used in financing activities -38.9 -138.3 -99.4	Dividends and other	-26.5	-23.4	3.1
1.000	Net cash-flows from / used in financing activities	-38.9	-138.3	-99.4
Net variation in cash & cash equivalents 23.4 37.3 13.9	Net variation in cash & cash equivalents	23.4	37.3	13.9
Net foreign exchange difference -2.5 -0.8 1.7	·			
Cash & cash equivalents from business combinations 11.6 0.0 -11.6				
Cash & cash equivalents at January 1 45.9 78.4 32.5	·			
Cash & cash equivalents at December 31 78.4 114.9 36.5				

Consolidated Balance Sheet  Thousands of Euros		
Assets		
Intangibles		
Goodwill		
Property, plant & equipment		
Financial assets		
Deferred income tax		
Total non-current assets		
Inventories		
Accounts receivable		
Financial assets		
Cash & cash equivalents		
Other		
Total current assets		
Total Assets		

31-Dec-14	31-Dec-15
406,327	408,617
140,706	112,762
578,049	501,585
165,748	185,969
85,408	90,674
1,376,238	1,299,607
12,939	14,241
183,494	181,235
53,511	61,151
78,385	114,920
9,963	8,554
338,292	380,102
1,714,530	1,679,709

Liabilities		
Share capital		
Share premium		
Reserves		
Cumulative translation reserve		
Consolidated result for the period		
Treasury stock		
Minority interest		
Total net equity		
Provisions		
Credit institutions		
Bonds		
Tax authorities		
Other creditors		
Deferred income tax		
Total non-current liabilities		
Credit institutions		
Bonds		
Accounts payable		
Other creditors		
Current income tax payable		
Total current liabilities		
Total equity & liabilities		

24,577
9,500
46,632
-267,671
-15,722
-184
246,852
43,985
28,842
96,361
930,214
1,803
36,464
146,305
1,239,989
45,015
5,306
137,867
178,892
28,655
395,735
1,679,709

### DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

This interim report of our results includes forward-looking statements. These forward-looking statements can be identified by the use of forward-looking terminology, including the terms "believes," "estimates," "anticipates," "expects," "intends", "may," "will" or "should" or, in each case, their negative, or other variations or comparable terminology. These forward-looking statements include all matters that are not historical facts. They appear in a number of places throughout this interim report and include statements regarding our intentions, beliefs or current expectations concerning, among other things, our results of operations, financial condition, liquidity, prospects, growth, strategies and the industry in which we operate.

By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. We caution you that forward-looking statements are not guarantees for future performance and that our actual results of operations, financial condition and liquidity, and the development of the industry in which we operate may differ materially from those made in or suggested by the forward-looking statements contained in this interim report. In addition, even if our results of operations, financial condition and liquidity, and the development of the industry in which we operate are consistent with the forward-looking statements contained in this interim report, those results or developments may not be indicative of results or developments in subsequent periods. Important factors that could cause those differences include, but are not limited to:

- · the impact of the effects of the economic downturn in Spain and other markets in which we operate;
- risks associated with our other operations outside of Spain;
- · adverse developments in our Argentine business;
- the actions of our counterparties in our strategic partnerships, joint ventures and alliances;
- impact of individual events or betting outcomes and the failure to determine accurately the odds at which we will accept bets in relation to any particular event or any failure of our risk management processes;
- · our inability to block access to our online services by players in certain jurisdictions;
- our ability to comply with the current gaming regulatory framework and to adapt to any regulatory changes and increases in the taxation of gaming;
- · risks associated with unfavorable outcomes with respect to pending litigation;
- potential exposure to an unfavorable outcome with respect to pending litigation, which could result in substantial monetary damages;
- · the impact of anti-smoking laws;
- our ability to comply with on-line gaming rules and regulations;
- our failure to keep current with technological developments in the on-line gaming market;
- · our failure to comply with regulations regarding the use of personal data;
- · risks associated with hacker intrusion, distributed denial of service attack, malicious viruses and other cyber crime attacks;
- our ability to manage growth in our business;
- our ability to provide secure gaming products and services and to maintain the integrity of our employees in order to attract customers;
- competition from other companies in our industry and our ability to retain our market share;
- · changes in consumer preferences in relation to our gaming offerings;
- · our dependence on maintaining and enhancing our brand;
- risks associated with a failure to detect money laundering or fraudulent activities of our customers or third parties;
- our dependence on credit card payment service providers and other financial institutions to process payments and handle cash generated by our business;
- risks associated with a disruption of operations at our manufacturing facilities;
- risks relating to taxes;
- our dependence on our founder, principal shareholder and chairman, Manuel Lao Hernández;
- risks associated with security issues in the countries in which we operate;
- risks associated with terrorist attacks and other acts of violence or war;
- · risks associated with negative perceptions and negative publicity surrounding the industry in which we operate; and
- · our significant leverage, which may make it difficult to operate our business.

We urge you to read the sections of our 2014 Annual Report entitled "Risk Factors," "Operating and Financial Review and Prospects" and "Business" for a more complete discussion of the factors that could affect our future performance and the industry in which we operate. In light of these risks, uncertainties and assumptions, the forward-looking events described in this interim report may not occur.

We undertake no obligation to publicly update or publicly revise any forward-looking statement, whether as a result of new information, future events or otherwise. All subsequent written and oral forward-looking statements attributable to us or to persons acting on our behalf are expressly qualified in their entirety by the cautionary statements referred to above and contained elsewhere in this interim report and the Annual Report.